



Report to the East Midlands Police Authorities' Joint Committee

Meeting Date: 17 June 2010

Report Title: Collaboration Programme Overview

1. Sponsor of paper

Peter Goodman, DCC East Midlands

2. Reason for report

To update the Joint Committee on progress made in developing collaborative arrangements and to provide details of those projects contained within the current programme and progress against them.

3. Recommendations

It is recommended that the Joint Committee consider the report and approve the programme of work currently being proposed and/or progressed.

It is recommended that the Joint Committee approve the proposed communication lines set out in the paper.

4. Detail and analysis

A review of the collaboration programme management

Since the appointment of the new regional Deputy Chief Constable, a thorough review of the structures, governance and processes for collaboration has been undertaken. The purpose of this review is to;

- provide a more robust approach to collaboration,
- be more inclusive in terms of the involvement of all five constituent forces, &
- provide a more outcome-focused programme.

The review has included a new structure for oversight and governance of the programme, as presented at the last Collaboration Board meeting. The structure chart is included at Appendix A for ease of reference.

All future collaboration is to be judged against the following four criteria:

- cost reduction,
- productivity improvement (efficiency),
- increased capability,

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- reduced risk

It creates a new DCC Programme Board, to be led by the regional DCC, which will take responsibility for driving forward the programme of work as required by the Collaboration Board and the regional Chief Constables. This DCC Programme Board includes representation from the East Midlands Police Authority Joint Committee.

The five Chief Constables, meeting quarterly, will provide operational oversight of the DCC Programme Board.

In support to this new approach to programme management, the collaboration team membership and structure has been altered. The new proposed East Midlands Collaboration Team is focused on three areas of business:

- specialist operations,
- crime,
- business improvement.

It is being delivered at significantly less cost to the five Authorities compared to the previous size and structure of the Collaboration Team. Full details are contained in the finance paper elsewhere on this agenda.

In order to support the new programme, the cycle of meetings for the DCC Programme Board and Chief Constables has been set to fit in with proposed dates for the Collaboration Board and EMPAJC. Details of this timetable are included in the schedule of meetings paper, elsewhere on this agenda.

A new approach to programme and project management has been designed which is intended to be as light touch as possible but again focused on delivery of clear outcomes. An explanation of this approach is included at agenda item 9.

Project Dossier

Appendix B to this report sets out the Project Dossier as at June 2010. The dossier reflects the increasing complexity within the programme as the five forces seek new collaborative opportunities within the three new business areas.

Additionally, the programme now contains current and proposed future projects that engage two, three, four or all five forces depending on the business need and potential benefits that the collaborative activity may accrue.

Consultation and Communication

The revised approach to collaboration, which is taking place in the context of a more pressing financial environment, requires a more robust communications strategy than previously and it is proposed that any internal or external communications should include some or all of the following corporate elements:

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- All of the public sector, including the police service, face significant reductions in government grants.
- Whilst there are efficiencies to be made within forces, these will probably not bridge the entire gap and all available opportunities need to be considered.
- It is important to maintain the identity and presence of local policing, but to enable this, the service has to consider radical alternatives to the provision of other services and support functions.
- Collaboration is an increasingly important way of increasing capability, reducing risk, attaining efficiencies and reducing cost. The five East Midlands forces must demonstrate they have taken full advantage of the opportunities it provides. There is provision in the Policing and Crime Act 2009 that allows the Secretary of State to direct collaboration between forces in certain circumstances.
- Collaboration provides real opportunities to think and act differently in a way that will free up capacity to sustain and improve the service the public receives.
- Police forces in the East Midlands have worked together formally and informally over the past decade. In 2008-2009, collaboration in the region led to increased funding or savings of £11.93 million.

5. Implications

Financial -The revised Collaboration Team structure will reduce the financial impact on the region, but will result in more projects being supported from within forces.

Legal - Nil

Diversity- Nil

Human resources - Nil

Consultation / communication - As detailed above is section 4.

Risk - Nil

Policy / procedure As detailed above is section 4.

Other - Nil

6. Exemptions (delete as appropriate) - No

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