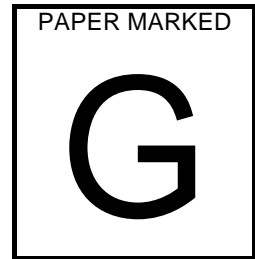


# EAST MIDLANDS POLICE AUTHORITIES JOINT COMMITTEE



Meeting                   **EAST MIDLANDS POLICE AUTHORITIES JOINT COMMITTEE**

Date                       **MONDAY 22 FEBRUARY 2010 – 1.30 P.M.**

Report of                 **CHIEF EXECUTIVE, LEICESTERSHIRE POLICE AUTHORITY**

Subject                   **BENEFITS OF COLLABORATION**

## **Purpose of Report**

1. This report provides information about an issue raised during the course of the inspection of Leicestershire Police Authority by the Audit Commission and Her Majesty's Inspectorate of Constabulary (HMIC).

## **Commentary**

2. The Inspection Report, which indicates that the Authority is performing adequately, overall, was published on Friday 15 January on the joint inspectorates' website. It is now available on the Authority website at <http://www.leics-pa.police.uk/files/library/20100115-web-version-report-final.pdf>
3. The key messages in the report concerning Leicestershire Police Authority's role in regional collaboration are set out in the Appendix.
4. Whilst the Inspectors were complimentary about many aspects of the collaboration work, there was clearly a desire that the Authority should articulate, for the public, statements about what cash or manpower savings individual projects have brought about once implemented.
5. Whilst there is little point in setting up highly bureaucratic systems to measure accurately the product of collaborative practices, members of the Committee may feel that the monitoring and scrutiny of the Team's work, and the generation of further investment can be rendered easier if the benefits are clearly identifiable. This will undoubtedly affect how matters are recorded in each force and communicated back to the Collaboration Team.
6. It seems appropriate for Members to discuss the approach to this in the light of the new Deputy Chief Constable being appointed to lead the Collaboration Team. Furthermore, although Leicestershire and Northamptonshire Police Authorities have now been inspected, this may be an issue put to the 3 other Authorities when inspected.

## **Recommendation**

7. Members are invited to discuss the content of this report and make clear the extent to which they expect benefits to be identified after implementation of changed practices.

## **Implications**

Financial: none. Legal: none. Diversity: none.

## **Background Papers**

None.

## **Officer to Contact**

Robert Swinfield, Chief Executive, tel 0116 229 8980

Email [police.authority@leicestershire.pnn.police.uk](mailto:police.authority@leicestershire.pnn.police.uk)

Extracts from inspection report – Leicestershire Police Authority

Para 8

The Authority has played a leading role in driving collaborative working in the region, both with other Constabularies and public service partners but has yet to realise significant cost efficiencies.

Para 26

The Authority has provided additional investment and support for collaborative work to address the gaps in tackling terrorism, serious crime and other major challenges to public safety (protective services). But it has not yet exercised effective scrutiny of the impact of this increase in funding to ensure value for money for the public.

Para 43

The Authority promotes and supports collaboration and joint working; it is recognised for this and has secured some clear benefits from it. But it needs to do more in identifying opportunities for joint working and has yet to realise significant financial efficiencies from its collaborative working.

Para 46

The Authority has played a leading role in using collaborative working to secure better outcomes for the public. It has promoted and supported collaboration in the region, both with other Constabularies and public service partners. This has delivered some clear benefits. For example, working with partners to secure a large grant from NPIA to provide mobile data terminals for frontline staff, enabling them to remotely access all Constabulary IT systems. Other examples of collaboration include the East Midlands Counter-Terrorism Intelligence Unit; various joint training initiatives; shared internal audit services; and the use of regional and national framework procurement arrangements. The arrangements have not yet been subject to a comprehensive, robust benefits realisation appraisal.

Para 49

The Authority is aware that its investment in collaborative working has yet to realise significant financial efficiencies. It has arranged with its partners to test the benefits gained from existing collaborative work and seek ways to realise the full financial rewards.